1. Select the answer that best reflects the content presented in the Lean for Dummies book. True False Lean is a disciplined way of life. The term "Lean" was created by a group of researchers at MIT who were studying the auto industry (including Toyota) in 1988. The practice of Lean is nothing more than using a set of tools. Perfection is a journey, not a destination. Lean only works in the manufacturing sector. Lean is most effective when applied to the entire organization. Lean requires a large upfront investment of money, prescriptive training and expensive software. Everyone in the organization can apply Lean. Six Sigma techniques are applicable within a Lean framework as a subordinate toolset for eliminating defects and reducing process variance.

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Lean Six Sigma initiatives often miss out on the key elements required for long term sustainability,

achieved through both daily continuous improvement and respect for people.

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2. What does a Lean organization value the most?
People first, then tools.
Tools first, then people.
3. Which answer best describes what Lean is not?
Consulting foo-foo dust, onerous, a Western-style system.
A set of tools and techniques that been around for decades, easy to adopt, focused on the long-term.
4. Which statement best describes the term Lean?
A broad catchphrase that describes a holistic and sustainable approach to using less of everything to give you more.
An improvement approached focused primarily on applying tools to eliminate waste.
A flavor of the month fad that will likely soon be forgotten.
5. The logic of Lean includes the following assumptions:
You provide products/services to customers who define value. You create value in a process, and waste in a process diminishes value. The perfect process has no waste, so you can maximize customer value by pursuing the perfect process.
You know best what customers need, so you define value. Waste is a natural part of all processes. Pursuing perfection is unrealistic and ultimately unattainable.
6. Which of the items would not be seen in an organization with a Lean culture?
O Long term vision
Seeing activities as a process
Communicating through value stream maps
Leaders frequenting the places where value is created
Visual signs and cues
A focus on blame
People following the Plan, Do, Check, Act (PDCA) cycle
Everyone making improvements (continually)
People embracing learning, sharing knowledge, and open to change
The organization building long-lasting relationships with suppliers and customers