

State Agency	Strategic Plan URL	Email Address
Department of Agriculture	http://agr.wa.gov/Search/?cx=017957518327891617706%3Agqojg0fybn0&cof=FORID%3A11&ie=UTF-8&q=strategic+plan	krondeau@agr.wa.gov
Department of Health	http://www.doh.wa.gov/AboutUs/StrategicPlan	judy.hall@doh.wa.gov
Department of Transportation	http://www.wsdot.wa.gov/Secretary/ResultsWSDOT.htm	lamphet@wsdot.wa.gov
Commission on Asian Pacific American Affairs	http://capaa.wa.gov/wp-content/uploads/2015/01/CAPAA2015-2018-StrategicPlanFinal.pdf	michael.itti@capaa.wa.gov
Parks and Recreation Commission	http://parks.state.wa.us/DocumentCenter/Home/View/7663	daniel.farber@parks.wa.gov
Education Ombudsman	http://oeo.wa.gov/wp-content/uploads/OEO-Strategic-Plan-2014-2017.pdf	carrie.basas@gov.wa.gov
Recreation and Conservation Office	http://rco.wa.gov/documents/strategy/RCO_Strategic_Plan.pdf	scott.robinson@rco.wa.gov
Department of Social and Health Services	https://www.dshs.wa.gov/strategic-planning/current-dshs-strategic-plans	nancy.brubaker@dshs.wa.gov
Department of Services for the Blind	http://www.dsb.wa.gov/about/dsb-strategic-plan-2015-2020.shtml	michael.mackillop@dsb.wa.gov
Office for Regulatory Innovation and Assistance	http://www.oria.wa.gov/Portals/_oria/VersionedDocuments/ORIA_Resources/ORIA%20Strategic%20Plan%202012-2017.pdf	
Puget Sound Partnership		jen.benn@psp.wa.gov
Department of Revenue	http://dor.wa.gov/Docs/Pubs/Misc/StrategicBusinessPlanFinal_WEB.pdf	sherryc@dor.wa.gov
Department of Corrections	http://doc.wa.gov/docs/publications/100-SP001.pdf	bryan.irwin@doc.wa.gov
State Conservation Commission	http://scc.wa.gov/wp-content/uploads/2016/10/SCC_StratPlan_Sept2016.pdf	mclark@scc.wa.gov
Department of Early Learning	https://del.wa.gov/about-us	frank.ordway@del.wa.gov
Department of Financial Institutions	http://www.dfi.wa.gov/documents/about-dfi/2015-2017-strategic-plan.pdf	levi.clemmens@dfi.wa.gov
Pollution Liability Insurance Authority	http://plia.wa.gov/wp-content/uploads/2016/12/strategicplan.pdf	cassandra.garcia@plia.wa.gov
Health Care Authority	http://hca.wa.gov/assets/program/FundamentalsMap.pdf	Kari.karch@hca.wa.gov
Liquor and Cannabis Board	http://lcb.wa.gov/publications/Strategic-Plan-15-final2-web.pdf	edmon.lee@lcb.wa.gov
Department of Fish and Wildlife	http://wdfw.wa.gov/publications/01765/wdfw01765.pdf	Robert.Geddis@dfw.wa.gov
Office of Administrative Hearings	http://oah.wa.gov//OAHPublicWebDocuments/StrategicPlan.pdf	lorraine.lee@oah.wa.gov
Department of Retirement Systems	http://www.drs.wa.gov/about/fund.htm	markf@drs.wa.gov
Department of Licensing	https://data.results.wa.gov/Goal-5-Efficient-Effective-and-Accountable-Governm/G5-3-3-a-DOL-Strategic-Plan/59iq-3tpq?firstRun=true	jzars@dol.wa.gov
Traffic Safety Commission	http://wtsc.wa.gov/wp-content/uploads/dlm_uploads/2015/01/DRAFT_Strategic_Plan_1-2015.pdf	dgrondel@wtsc.wa.gov
WaTech	http://watech.wa.gov/sites/default/files/WaTechStategicPlan-BudgetRequest.pdf	david.brummel@WaTech.wa.gov
Board of Accountancy	https://data.results.wa.gov/Goal-5-Efficient-Effective-and-Accountable-Governm/G5-3-3-a-BOA-Strategic-Plan/72ev-2f39?firstRun=true	Charless@cpaboard.wa.gov
Arts Commission	http://www.arts.wa.gov/media/dynamic/docs/Final%20Strategic%20Plan%201-pgr%20and%20Values%20Statement.pdf	glenda.carino@arts.wa.gov
Department of Labor and Industries	https://data.results.wa.gov/Goal-5-Efficient-Effective-and-Accountable-Governm/G5-3-3-a-LNI-Strategic-Plan/gphr-eyih?firstRun=true	jamie.scibellijones@lni.wa.gov
Office of Minority and Women's Business Enterprises	Under development, available in Jan.	tberntsen@dol.wa.gov
Department of Natural Resources	n/a	lauren.burnes@dnr.wa.gov
Utilities and Transportation Commission	https://www.utc.wa.gov/AboutUs/Documents/2017-2019UTCStrategicPlan.pdf	amxwell@utc.wa.gov
Office of Family and Children's Ombusman	https://data.results.wa.gov/Goal-5-Efficient-Effective-and-Accountable-Governm/G5-3-3-a-Strategic-Plan-OFCO/citd-ag72?firstRun=true	Patrick.Dowd@ofco.wa.gov
Department of Commerce	https://data.results.wa.gov/Goal-5-Efficient-Effective-and-Accountable-Governm/G5-Commerce-Strategic-Plan/hn3b-q3dz?firstRun=true	jaime.rossman@commerce.wa.gov
Department of Ecology	https://fortress.wa.gov/ecy/publications/SummaryPages/1601009.html	Martha.Hankins@ecy.wa.gov
Washington State Patrol	http://www.wsp.wa.gov/information/saf.htm	Lila.Kirkeby@wsp.wa.gov
Workforce Training and Education Coord. Board	http://wtb.wa.gov/Documents/TAPStrategic2016.pdf	Patrick.Woods@wtb.wa.gov
Washington Student Achievement Council	http://wsac.wa.gov/strategic-action-plan	rachelles@wsac.wa.gov
School for the Blind	https://www.wssb.wa.gov/wp/wp-content/uploads/wssb/strategic-plan-2015-2025.pdf	scott.mccallum@wssb.wa.gov
Lottery Commission	https://data.results.wa.gov/en/Goal-5-Efficient-Effective-and-Accountable-Government/G5-Strategic-Planning-Lottery/2dd3-s4xe	jwarick@walottery.com
Office of Financial Management	http://www.ofm.wa.gov/about/documents/OFM_StrategicPlan_2016-18.pdf	pam.singleton@ofm.wa.gov
State Board of Community and Technical Colleges	http://www.sbctc.edu/about/board/goals.aspx	
Military Department	http://mil.wa.gov/uploads/pdf/about-us/mil-strategic-plan2017-2019--12016.pdf	Nancy.Bickford@mil.wa.gov
Employment Security Department	https://esdorchardstorage.blob.core.windows.net/esdwa/Default/ESDWAGOV/newsroom/esd-strategy-map.pdf	KKraber@ESD.WA.GOV
Department of Enterprise Services	http://des.wa.gov/sites/default/files/public/documents/About/AboutDES/StratFrameworkBusPlan.pdf	Jeff.Canaan@des.wa.gov

