#### Public Sector Change Practitioners October 25, 2023

#### Welcome!

Thank you, Washington State Lean Transformation Conference!

The Public Sector Change Practitioners Group is very excited to hold our bi-monthly webinar at the conference.

We hope to provide everyone tools and resources now and in the future!

#### Thank you!



# and Purpose a The

Learn from each other and build knowledge

An agnostic group of change management professionals Inspire and lead change throughout the world

Ensuring that those impacted by change are successful with that change

#### Perks of the PSCP

- The PSCP provides you the following:
  - **Bi-monthly webinars**
  - **Bi-monthly newsletters**
  - PSCP Book Club
  - PDU Credits for PMI
  - Library of resources

- The PSCP is currently working on:
  - Strategic planning
  - Webinars, newsletters, book club sessions
  - Non-profit status



### **PMI PDUs**



Do you need PMI PDUs? Make sure to fill out the survey at the end of today's session! That is how we will know to send your attendance to PMI. Thanks!

Link in the chat at the end.

### Agenda | October, 2023

- Purpose and Welcome
- PSCP Board Introduction
- Announcements
- Scott Siler, Director, Training and Transition Services
  - Presenting Change Leadership: Change Management Community of Practice, Impacting the way Notre Dame Manages Change
- Closing



#### **PSCP Board**

- Michelle Malloy | Executive Director Colorado Dept. of Transportation - Senior Program Manager | Process Improvement & Change Management Services <u>Michelle.Malloy@state.co.us</u>
- Elisabeth Solchik | Communications Lead Omaha Public Power District | Transition Manager Formerly with the State of Indiana <u>esolchik@gmail.com</u>
- Corey Niemeyer | Technology and Analytics Lead Colorado Dept. of Public Safety | Operational Excellence Director <u>Corey.Niemeyer@state.co.us</u>

- Doug Oates | Director of Strategy & Organizational Development
   Colorado State Patrol | Manager, Office of Project Management
   <u>doug.oates@state.co.us</u>
- Patricia Nord | Program Support Lead Colorado Dept. Of Natural Resources | Budget Liaison <u>patricia.nord@state.co.us</u>
- Jamie Joy | Production Lead | Process Improvement and Innovation Specialist Colorado Dept. of Transportation | Process Improvement & Change Management Services Jamie.Joy@state.co.us











**PSCP BOARD OPENING!** 

#### Want to join the PSCP Board of Directors?

We have an open position for:

Director of Operations and Learning Development

Apply Today! Send email to info@pscpractitioners.org \*Why are you interested in joining the Board?

\*Why are you suited for this position?

\*What is your favorite thing about change management?

#### **The Bottom Line**

The more we engage, collaborate and encourage each other, the more we all will accomplish! Helping each other help others adjust to adopt to change is why the PSCP exists.

Take that leap - reach out and participate in the PSCP today! We promise it will be a lot of fun, will look great on your resume and you will be giving back to our community.

Can't beat that!



PUBLIC SECTOR CHANGE PRACTITIONERS **BI-MONTHLY WEBINAR:** CHANGE LEADERSHIP

Washington State Government Lean Transformation Conference October 25,

2023

Presented By Scott Siler



CHANGE MANAGEMENT COMMUNITY OF PRACTICE Impacting the way Notre Dame manages change

#### "OUR DILEMMA IS THAT WE HATE CHANGE AND LOVE IT AT THE SAME TIME; WHAT WE REALLY WANT IS FOR THINGS TO REMAIN THE SAME BUT GET BETTER." Sydney J. Harris





#### THE TROUBLE WITH CHANGE





In one word, what do you consider the most important duty of an excellent primary project sponsor?

understanding top-down servant promote engaged make resources organize listeningadvocate explaining directives actively active. remove supportive outcomes empathychampion rtive someone 'er cheerlead leader ble leadersh ·accountability voice clear challenge cheerleader come • safe including direction blocks employees impo share transparency con visible provide advocacy encouragement quo

#### CASE STUDY #1

# THE RE-ORG

#### CASE STUDY #1



# BACKGROUND

- Lack of prioritization
- Unequal support
- Need to know someone

# CHANGE

- Internal economy
- Serve entire campus
- Strategic consulting

# SPONSOR

- Wrong level
- Not enough buy-in
- Resistance management

## IT STAFF

- Involvement
- Passive resistance
- Transition to new role

# RESULTS

- Bad to Worse
- New CIO
- Transition Back



# LESSONS LEARNED

- Sponsor must be at right level
- Must get buy-in of key stakeholders
- Passive resistance is real
- Need Change Management

### CASE STUDY #2

# THE NEW SYSTEM

# BACKGROUND

- Email storage limits
- Disparate calendar systems
- Students previously moved to Google
- Previous system changes moderately successful

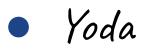
# CHANGE

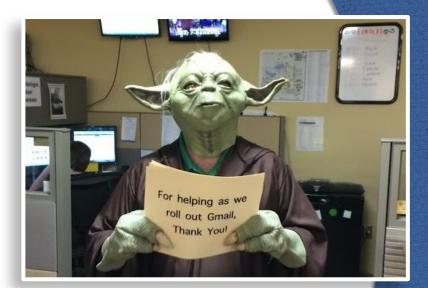
- Move to Google for email, calendar, storage
- Faculty/staff on same system as students
- All users have same (positive) experience
- Support for mobile
- More storage

# SPONSOR

• (Almost) right level







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# IT STAFF

- Star Wars theme
- CM for project team
- Jedi challenge

• Help from campus



## RESULTS

#### Technical transition went well

• Buy-in excellent

Short ramp-up time

# LESSONS LEARNED

- Right sponsor is vital
- Buy-in critical
- Resistance management helps
- Change Management makes a difference

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#### (A) I have an ADKAR tattoo.

	0%
(B) I use ADKAR often.	
	0%
(C) I have applied ADKAR a few times.	
	0%
(D) I know what ADKAR is but have not applied it.	
	0%
(E) AD what? I really don't know what it is.	
	0%





#### On projects, sponsors are most comfortable with:

(A) Leadership decisions related to Scope, Time, Budget

(B) Leadership actions related to promotion, support, communication

(C) Both leadership decisions AND leadership actions

(D) Neither leadership decisions NOR leadership actions

56%

15%

15%

## ADKAR<sup>®</sup> APPLIED

- AWARENESS
  - 4 goals of project
    DESIRE
    - Change Champions
    - Campus involvement in committees
    - Open Q&A sessions
    - Balloon arch at HR picnic



## ADKAR® APPLIED

- KNOWLEDGE
  - Extensive just-in-time training before go-live
  - Google Guides
  - Additional training after go live
     ABILITY
  - Google Guides
  - Help Desk+
  - Rollout during slowest possible time



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# ADKAR® APPLIED

- REINFORCEMENT
  - All in it together
  - Star Wars theme
  - No backsliding
  - Sponsor
     Yoda

## PROSCI RESEARCH

### #1 CONTRIBUTOR TO SUCCESS

# SPONSORSHIP

#1 OBSTACLE TO SUCCESS



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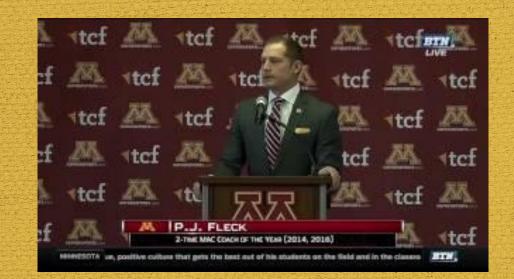
### BE A GREAT SPONSOR OF CHANGE

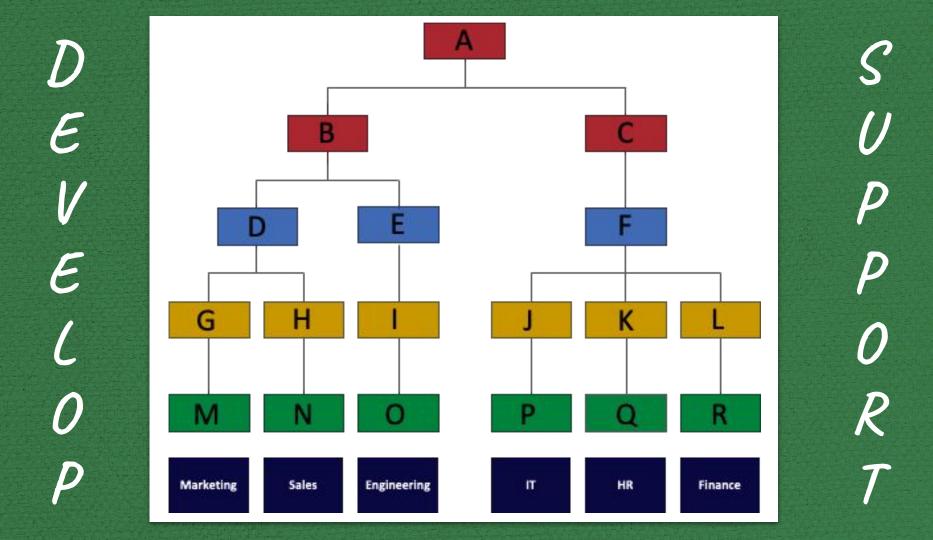
PROMOTION

Develop Support

## INITIATE COMMUNICATION

### PROMOTION





### INITIATE COMMUNICATION

• What is changing? • <u>When</u> is it changing • Why is it changing? • Why is it changing <u>now</u>? • What is <u>not</u> changing? • What is the <u>risk</u> of not changing?

### WHO DO WE WANT TO HEAR FROM?

Business reasons for change

High Level Executive

### Personal reasons for change (WIIFM)

Direct Supervisor

### Presented by SCOTT SILER SILER@ND.EDU

Director

Training & Transitions

IT Strategic Excellence & Engagement

The Trouble with Change video - Anthony Greenfield P.J. Fleck Interview - BTN



### **Before You Go:** Take a Moment to Complete our Survey Remember to complete for PDUs!

## **PSCP Website**

#### https://sites.google.com/pscpractitioners.org/ho



PSCP Website



#### PUBLIC SECTOR CHANGE PRACTITIONERS

Public Sector Change Practitioners is a Community of Practice founded to facilitate benchmarking between various public sector agencies using change management tools. This community of practice provides an semi-structured opportunity to learn, question, share, reproduce and evolve successful practices from change practitioners around the world. Designed to encourage an open exchange of challenges and successes.







Home

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PRESENTATION RECORDINGS

LIVE CALENDAR

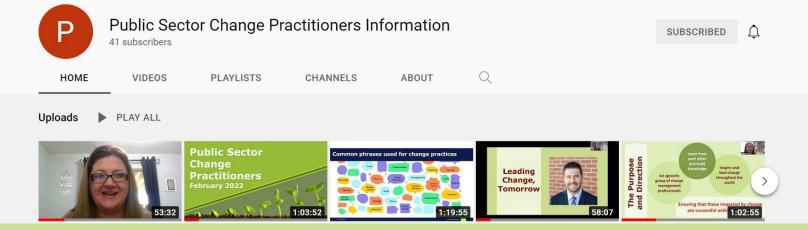
SLIDE DECKS

#### **PSCP LinkedIn Group** https://www.linkedin.com/groups/8927223/ . 俞 ይ 白 G Q Search for posts in this group Messaging Notifications Me Work 🕶 Learning Home My Network MBA@Denver: Scholarship - Apply for MBA@Denver Jan 2021 cohort. Receive a scholarship if admitted. Ad .... 40 members Including Gary Vansuch and 16 other Scan this QR connections Kailyn Haskovec Code to Join the Joined group: Apr 2020 A ... PSCP LinkedIn Invite connections Recent **Public Sector Change Practitioners** Public Sector Change Practiti... See all Group! K Transportation Lean Forum (... 📇 Listed group 📇 Colorado Lean Network (CLN) 📇 Change Management Institu.. About this group 🚜 Women in Lean - Our Table Start a conversation in this group FOI P A Community of Practice for change practitioners working in the public sector. Groups 📇 Public Sector Change Practiti... Recommended 📇 Transportation Lean Forum (... See all K Colorado Lean Network (CLN) ... Gary Vansuch • 1st Show more ~ Director of Process Improvement at Colorado Department of Transportation (C... Group admins Events FYI, interesting blog from Prosci, about different cultures, and the impact of that on Michelle Mallov managing and leading change. Followed Hashtags 1st Owner ...see more Senior Program Manager -# urbanplanning **Business Improvement Project** # bigdata Prosci Management and Change 35,976 followers # future 5d . 3 Management Services Show more ~ How do different cultures around the world react to and manage change? Clair Anderson, MA https://adkar.me/31vPcjT 1st Manager

### **PSCP YouTube Channel**

https://www.youtube.com/channel





#### **Until Next Time...**

Thank you!