December 14, 2018

The Honorable Pat McCarthy  
Washington State Auditor  
P.O. Box 40021  
Olympia, WA 98504-0021

Dear Auditor McCarthy:

On behalf of the audited agencies, thank you for the opportunity to review and respond to the State Auditor’s Office (SAO) performance audit report Continuing Opportunities to Improve State Information Technology Security – 2018.

We appreciate the report’s recognition of the numerous security controls agencies have put in place. We agree that cyber threats and IT security is an evolving landscape and there is opportunity to further strengthen the implementation and documentation of controls.

We view strengthening our IT posture as a continuous responsibility of every agency. We continue to welcome the SAO’s observations and recommendations of what to improve.

Please thank your team for their collaborative approach throughout this performance audit.

Sincerely,

James Weaver  
Director & State Chief Information Officer

cc:  David Postman, Chief of Staff, Office of the Governor  
     Kelly Wicker, Deputy Chief of Staff, Office of the Governor  
     Keith Phillips, Director of Policy, Office of the Governor  
     David Schumacher, Director, Office of Financial Management  
     Inger Brinck, Director, Results Washington, Office of the Governor  
     Tammy Firkins, Performance Audit Liaison, Results Washington, Office of the Governor  
     John Cooper, Senior Performance Project Manager, Results Washington, Office of the Governor  
     Scott Bream, Acting Chief Information Security Officer, Washington Technology Solutions  
     Scott Frank, Director of Performance Audit, Office of the Washington State Auditor
This management response to the State Auditor’s Office (SAO) performance audit report received December 3, 2018, is provided by the State’s Chief Information Officer on behalf of the audited agencies.

**SAO PERFORMANCE AUDIT OBJECTIVES:**

The SAO sought to answer this question:

1. Can selected agencies make their IT systems more secure, and better align their IT security practices with state requirements and leading practices?

**SAO Recommendations 1-4 to the three selected state agencies:**

1. Continue remediating issues identified during security testing
2. Continue remediating gaps between agency IT security implementation or written policies and the procedures and the state’s IT security standards
3. Consider also further aligning agency IT security controls with leading practices recommended in Critical Security Controls #1 through #5 and #11
4. Continue periodically assessing IT needs and resources, including personnel and technology, to develop and maintain sufficient IT security

**STATE RESPONSE:**

Agencies are committed to ongoing assessment and improvement of IT security needs. We agree with the opportunities for improvement identified to strengthen IT security by the SAO. The audited agencies will continue to work diligently to remediate the gaps identified between agency IT security implementation or written policies and procedures and the state’s IT security standards. Agencies will also consider further aligning IT security controls with the leading practices the SAO identified.

**Action Steps and Time Frame**

› Each audited agency will establish a timeline to address the gaps, improvements and considerations identified. *By March 31, 2019.*

**SAO Recommendation 5-7 to the Office of Cyber Security, WaTech:**

5. Continue to reach out to state agencies to identify what information would help agencies:
   - Incorporate detailed controls into their policies and procedures
   - Align agency practices with the state IT security standards
6. Continue to develop and provide that additional clarity or guidance to state agencies
7. Continue to assess resources to better assist agencies in developing and implementing their IT security programs.
STATE RESPONSE:

The state Office of Cyber Security will survey state agencies to identify areas of security policy where agencies need additional clarification or interpretation in order to focus ongoing education and training programs.

OCS will use information from the survey to identify topics that will be addressed during its monthly technical and policy training sessions. In addition, OCS will prepare handouts to address frequently asked policy questions that can be provided to IT security staff by email, or when they visit OCS during weekly open office hours. OCS makes all staff available every Tuesday morning between 9:00 a.m. to Noon to address security questions and other issues. No appointment is necessary.

**Action Steps and Time Frame**

- OCS will survey state agencies and analyze the information collected to focus its education efforts. *By March 31, 2019*
- OCS will use the survey information during its ongoing outreach in order to help agencies incorporate detailed controls into their policies and procedures, and align agency practices with the state IT security standards. *By June 30, 2019*
- OCS will prepare explanatory handouts and continue to develop and provide that additional clarity or guidance to state agencies *Ongoing.*
- OCS will continue to assess resources to better assist agencies in developing and implementing their IT security programs. *Ongoing.*